


Healthcare Purchasing and System Performance


Value-based health care: What this might
mean for North Brisbane

Nick Steele, Deputy Director-General

Fad or future?



Real and
lasting
change?



Or new name
for more of
the same?

Volume to value

Volume-based	Value-based
<ul style="list-style-type: none">• Providers make money by negotiating contracts for <u>more services</u>• Providers treat people during <u>episodes</u> of care	<ul style="list-style-type: none">• Providers make money by delivering <u>meaningful health outcomes</u>• Providers manage <u>health of populations</u> across the care continuum
<ul style="list-style-type: none">• Providers see <u>activity as revenue</u> to be maximised• Providers <u>inconsistently</u> apply evidence-based care	<ul style="list-style-type: none">• Providers see <u>activity as an expense</u> to manage• Providers deliver <u>precision medicine</u> – the right care for each individual

Delivering what matters



Consumers?

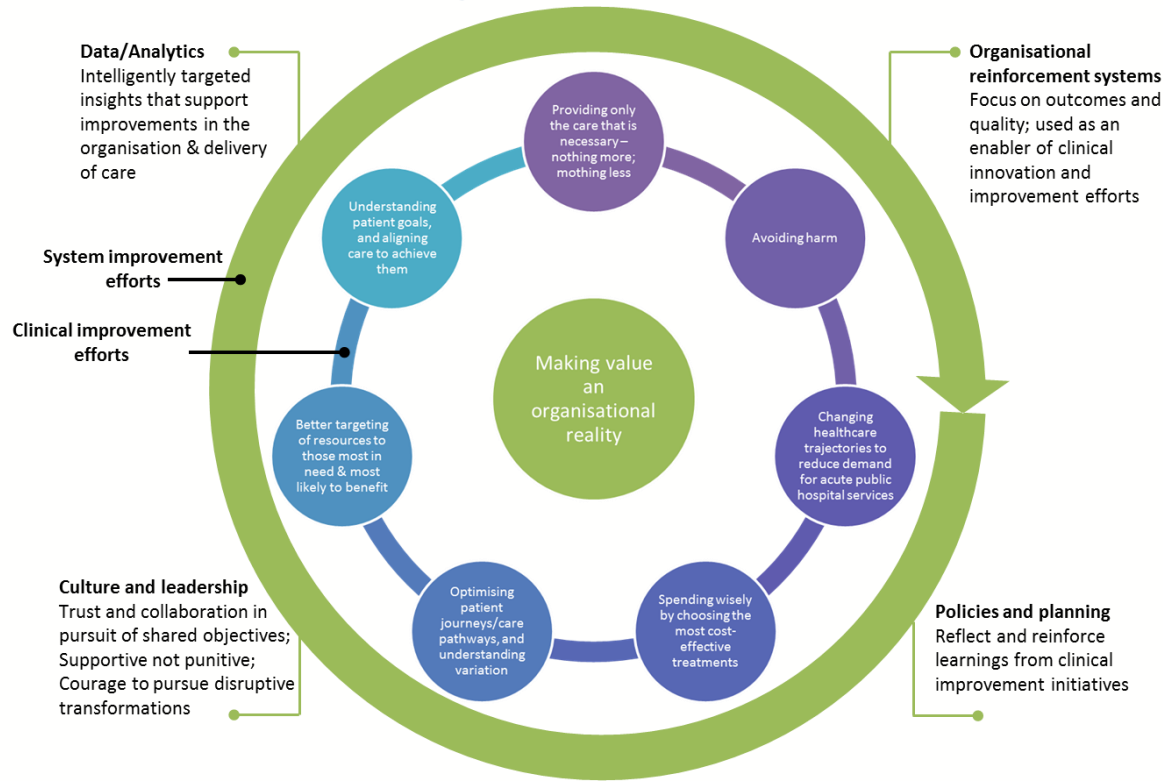


Providers?



Government?

Delivering what matters



Other key enablers



To support conversations about “What matters”, enhancing shared decision-making and precision medicine.



To assess alignment between care delivery and desired outcomes



To keep people well in the community for as long as possible, and to achieve better outcomes for people with chronic and complex conditions

To provide tools and support for identifying and acting on opportunities for better value care



Key areas of change



01 – REBALANCE SYSTEM KPIS

Broadening the definition of successful performance to include delivery of the health outcomes that matter to patients



02 – REDUCED FOCUS ON VOLUME

Transition to accountability for agreed outcomes rather than units of activity



03 – INCREASED TRANSPARENCY

Greater sharing of information to support learning and improvement



04 – ACCELERATE HIGH VALUE CARE

Conversations on the occurrence of low value care and, more importantly, accelerating examples of high value care

05 – REBALANCE INVESTMENT

To support people to stay well in the community for as long as possible



06 – PURCHASE OUTCOMES

Purchase specified outcomes for target groups rather than specified volumes of certain activity types to increase funding flexibility



07 – MAINTAIN ACCESS

Continue to ensure timely access to outpatient, elective and emergency care for Queenslanders

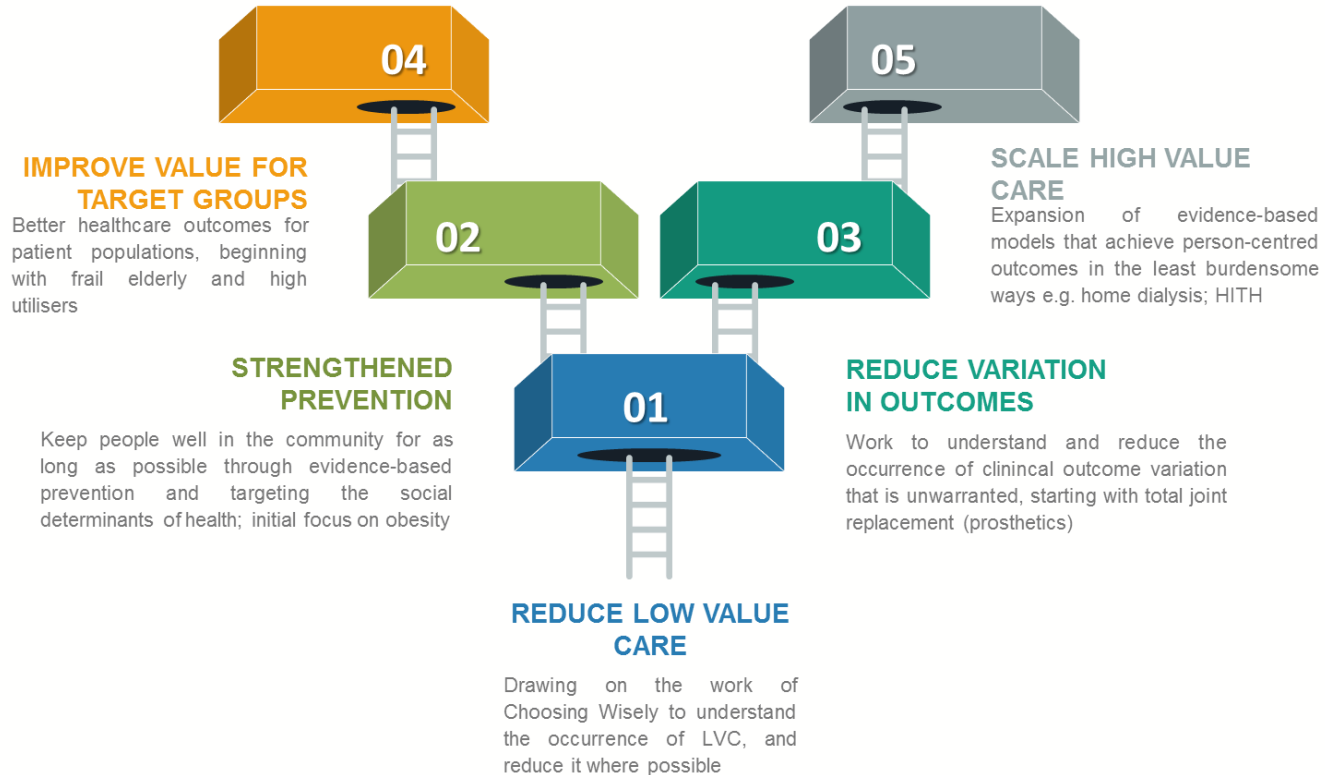


08 – SYSTEM APPROACH

Encourage a whole system approach to designing and delivering optimal patient pathways



Next steps



How can you be ready?

Capitalise



Take advantage of investment opportunities (e.g. \$20M investment in frail elderly; QIPs) and analysis support (e.g. LVC reports)

Compare



Know how your quality and outcomes compare to peers and national benchmarks

Identify



Identify opportunities and priorities for value improvement, and focus on models evidenced to impact



Understand

Engage with clinicians to understand what drives variation in clinical practice and outcomes



Enable

Work on getting key enablers in place, especially the empowerment of clinicians and consumers as agents of change



Negotiate

Where there is a value proposition – speak to us!

A Queensland example

Is bariatric surgery
right for
me?



Questions?

More information/further
discussion:



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